

UTS COLLEGE LIMITED AUDIT AND RISK COMMITTEE CHARTER

1. OBJECTIVES

- 1.1 The primary objective of the UTS College Limited (trading as UTS College) (*UTS College*) Audit and Risk Committee (*Committee*) is to assist the UTS College Board in discharging its corporate governance responsibilities in relation to oversight and review of:
 - (a) the reliability and integrity of financial information for inclusion in UTS College's statutory financial statements
 - (b) the internal control environment
 - (c) audit, accounting, financial and other reporting obligations of UTS College
 - (d) an effective risk management framework
 - (e) compliance with applicable laws and regulations including fraud and corruption
 - (f) the UTS College insurance program and the insurable risks associated with its business, and
 - (g) compliance with the requirements of the internal and external audit programs.
- 1.2 The duties and responsibilities of the Committee are detailed in paragraph 4 of this Charter.
- 1.3 The Committee will maintain a schedule of matters in respect of which it shall receive reports and consider matters relating to the financial affairs and risk management issues of UTS College that it deems desirable (*Terms of Reference*).
- 1.4 In addition to reviewing the matters specified in the Terms of Reference, the Committee shall examine any other matters referred to it by the Board from time to time.
- 1.5 The Committee should act as a forum for communication between the Board, senior management, the external auditor and the assurance providers engaged to conduct internal audits.

2. MEMBERSHIP

- 2.1 The Committee shall comprise of:
 - (a) Two non-executive directors
 - (b) Academic Board chairperson, and
 - (c) the Board's chairperson, who is an ex-officio Committee member under clause 70.2 of the Constitution.
- 2.2 Committee members are appointed by the Board in accordance with clause 69 and clause 70 of the Constitution.
- 2.3 Members will be appointed for an initial period no less than three years and will be eligible for extension or re appointment for a further term (s) subject to a formal review of their performance.
- 2.4 Committee members must have the necessary technical knowledge and a sufficient understanding of the higher education sector to be able to discharge the Committee's mandate effectively. At least one Committee member must have accounting or related financial management experience with an understanding of accounting and auditing standards.
- 2.5 The Chairperson of the Committee is the person nominated as Chairperson in accordance with clause 72.1 of the Constitution and should be an independent Director who is not Chair of the Board.
- 2.6 All directors are welcome to attend Committee meetings.



3. MEETINGS

- 3.1 The Committee should meet at least four times per year. Additional meetings may be requested by the Chairperson of the Committee.
- 3.2 A quorum for a Committee meeting shall consist of two members.
- 3.3 The Company Secretary will be the secretary to the Committee and will be responsible for:
 - (a) maintaining minutes of the Committee meetings (which must be approved and signed by the Chairperson)
 - (b) maintaining records of any Committee reports or recommendations, and
 - (c) ensuring the agenda for each meeting and supporting papers are circulated, after approval from the chairperson, at least one week before the meeting.
- 3.4 The Chief Financial Officer (CFO) and other relevant UTS College employees may be invited to attend Committee meetings.
- 3.5 External audit representatives will be invited to attend each meeting, unless requested not to do so by the Chairperson. Assurance providers who have conducted an internal audit will also be invited to present and discuss their findings.
- 3.6 The Committee will meet with the external auditor at least once a year.

4. DUTIES AND RESPONSIBILITIES

The Committee has no executive powers unless delegated to it by the UTS College Board.

The Committee is directly accountable to the Board for the exercise of its responsibilities, recognising at all times that the primary responsibility for management of UTS College rests with the CEO.

4.1 Member's responsibilities

Members of the Committee are expected to:

- (a) make themselves available as required to attend and participate in meetings
- (b) contribute the time needed to study and understand the papers provided
- (c) apply good analytical skills, objectivity, and good judgment, and abide by the relevant ethical codes
- (d) express opinions, frankly, ask questions that go to the fundamental core of the issue and pursue independent lines of enquiry, and
- (e) declare any conflicts of interest at the start of each meeting or before discussion of the relevant agenda item or topic. Details of any conflicts of interest should be appropriately minuted and included in the respective register.

4.2 Financial Reporting

Without limiting its scope, the Committee will:

- (a) review reports received from the external auditor
- (b) review the soundness and effectiveness of management's approach to maintaining an internal control framework including external parties such as contractors and advisors
- (c) monitor the quality of the audits conducted by the external auditor
- (d) maintain open lines of communication with the external auditor, and
- (e) have the power to authorise investigations into any matter within the Committee's scope of responsibilities.



4.3 Review of Financial Information

Without limiting its scope, the Committee is to review the draft statutory annual financial statements of UTS College prior to consideration by the Board, to satisfy itself that the financial statements are supported by appropriate management signoff from the CEO and CFO:

- (a) that in their opinion, the financial statements comply with the appropriate accounting standards and give a true and fair view of UTS College's financial position and performance; and
- (b) that opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.

4.4 Taxes

Without limiting its scope, the Committee is to monitor compliance with all tax obligations.

4.5 Risk Management

Without limiting its scope, the Committee will:

- (a) ensure that UTS College has in place a current and comprehensive risk management framework which enables the College to manage its significant obligations within the Risk Appetite Statement set by the Board
- (b) review whether a sound and effective approach has been followed in developing strategic risk management plans and business continuity plans, including whether disaster recovery plans have been tested periodically
- (c) review the impact of UTS College's risk management process on its control environment and insurance arrangements
- (d) periodically review and endorse the Risk Management Framework and Policy to the Board for approval
- (e) consider how management identifies any required changes to the design or implementation of internal controls
- (f) review UTS College's anti-bribery and corruption policies and satisfy itself that the College has appropriate processes and systems in place to capture and effectively investigate fraud related information
- (g) review whether management has taken steps to embed a culture which is committed to ethical and lawful behaviour, and
- (h) have oversight of UTS College's anti-corruption programs conducted by management.

4.6 Internal Audit

In relation to UTS College's internal audit program, the Committee should:

- (a) review and approve the internal audit methodology and annual program to ensure they align with and support the Risk Management Framework.
- (b) oversee the coordination of internal audits conducted by assurance providers and other review functions in accordance with the annual plan
- (c) review all internal audit reports and consider management responses to the report and recommendations. Also provide advice to the Board on significant issues raised and recommended action to be taken regarding those issues
- (d) monitor management's implementation of internal audit recommendations
- (e) approve the annual internal audit budget
- (f) periodically review the performance of the internal audit program, and
- (g) recommend to the Board any changes to the internal audit program or the internal audit methodology.



4.7 External Audit

In relation to the external auditor, who is appointed by legislation, the Committee should:

- (a) before the audit commences, discuss with the external auditor the nature and scope of the audit and the level of fees payable
- (b) discuss the issues and/or reservations arising from the interim and final audits, and any matters the auditor may wish to discuss
- (c) review any reports from the external auditor with regard to the auditor's independence, which may describe any or all of the following:
 - (i) the audit firm's internal quality control and conflict procedures
 - (ii) any material issues raised by the most recent quality control, or peer review, of the audit firm, and any steps taken to address such issues, and
 - (iii) all relationships between the external auditor and UTS College.
- (d) monitor management's implementation of audit recommendations; and
- (e) provide advice to the Board on action taken on significant issues raised in external audit reports.

4.8 Legal and Regulatory Compliance

Without limiting its scope, the Committee will monitor UTS College's compliance with:

- (a) all relevant statutory and regulatory obligations
- (b) all internal policies and procedures (including the Code of Conduct) which are developed in line with the "Policy Governance Framework"
- (c) and periodically review and endorse the Compliance Management Framework and Policy to the Board for approval.

4.9 Other

Other responsibilities of the Committee include, but are not limited to:

- (a) reviewing policies and practices on sensitive financial issues
- (b) monitoring Whistleblower matters and ensuring the policy is operating effectively
- (c) identifying and directing any special projects or investigations as agreed with the Chairperson of the Board
- (d) examining any other matters referred to it by the Board, and
- (e) acting as a forum for communication between the Board, senior management, and external auditors.

5. REPORTING

- 5.1 The Committee is to report on its meetings to the Board (which may be either verbally or in writing).
- 5.2 All recommendations of the Committee are to be referred to the Board for approval.

6. ACCESS TO INFORMATION AND ADVICE

- 6.1 The Committee has unlimited, direct access to the external auditor and the assurance providers engaged to conduct internal audits.
- 6.2 The Committee has the authority to seek any information it requires from any UTS College employee or contractor (*Employee*) and all Employees must comply with such requests. Normally (unless a



conflict exists so that to do so would be inconsistent with their duties), the Committee is to request any such information via the CFO.

6.3 In carrying out its functions, the Committee, or the CFO, as the case may be, may take independent legal, accounting, or other professional advice or assistance, at the reasonable expense of UTS College. Unless a conflict exists or to do so would be inconsistent with the Committee's duties, the Committee, or the CFO, as the case may be, is to request such information, professional advice or assistance permitted under this clause 6 via the Chairperson.

7. COMMITTEE PERFORMANCE

To determine whether it is functioning effectively, the Committee shall:

- (a) review this Charter every two years, and
- (b) undertake an evaluation of its performance (including the performance of the Chairperson and each member) at intervals considered appropriate by the Chairperson, but at least every three years.

Approved by the Board Date: